## Consultation on new school funding arrangements from 2006-07

Consultation Response Form

The closing date for this consultation is: 13 May 2005 Your comments must reach us by that date.

department for

## education and skills

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The information you send to us may need to be passed to colleagues within the Department for Education and Skills and/or published in a summary of responses received in response to this consultation. We will assume that you are content for us to do this, and that if you are replying by e-mail, your consent overrides any confidentiality disclaimer that is generated by your organisation's IT system, unless you specifically include a request to the contrary in the main text of your submission to us.

The Department may, in accordance with the Code of Practice on Access to Government Information, make available on public request, individual consultation responses. This will extend to your comments unless you inform us that you wish them to remain confidential.

Please tick if you want us to	keep your response confidential.
Name	MALCOLM GREEN
Organisation (if applicable)	HEREFORDSHIRE COUNCIL
Address:	CHILDREN'S SERVICES DIRECTORATE PO Box 185 Blackfriars St Herefordshire Council

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If your enquiry is related to the policy content of the consultation you can contact:

e-mail: SchoolFunding.Questions@dfes.gsi.gov.uk

If you have a query relating to the consultation process you can contact the Consultation Unit on: Telephone: 01928 794888; or Fax: 01928 794 311

e-mail: <a href="mailto:consultation.unit@dfes.gsi.gov.uk">consultation.unit@dfes.gsi.gov.uk</a>

## Please tick one of the boxes that best describes you as a respondent

V	Local Authority		Schools Forum		Teacher Union	
	Governor Association		Headteacher Association		School	
	Headteacher		Bursar		Governor	
	Teacher		Parent		Other	
Please	specify:					
This re	sponse has been end	lorse	d by the Chair of the S	School	s Forum	

## Three year budgets for schools - financial framework

budget information for	at least two academic orward planning? <i>(Par</i>	to schools to receive forward years as well as at least two agraphs 18-21 in the full by)
Strongly agree	√ Agree	Neither agree nor disagree
Disagree	Strongly disagree	
budget inform as the three secondary scl tolerance give schools. How a rural author significantly i	nation. However, the year projection of hools this should be en the known pupitivever, it is likely that ity such as Hereformaccurate such that	or schools to receive forward ne information is only as good of pupil numbers. For large possible within a reasonable I numbers in in take primary at for small primary schools in rdshire pupil forecasts will be t three year forward budgets and at worst could be positively
2 Are there other help to extend schools	•	OfES or local authorities could effectively?
Comments:		
Grant fundin		ds Fund or Childcare Grants schools and their associated

Which funding year would be the most helpful for giving schools funding information for the academic year: August to July or September to August? (Paragraph 22 in the full consultation document; 19-20 in the summary)		
August to July	√ September to August	
Comments:		
forms. Given that teach to the end of August impact on 98% of our second would run from August teachers contracts to termination of the corpudget year. We can second terminating school or the costs in the event of change to August to	schools and only four of which have sixth her contracts currently run from September we feel it would have a disproportionate schools to change the funding year so that it to July. Any such change would require run also from August to July so that a atract fits in with the termination of the see a innumerable disputes as to whether the new school should pay for August's salary teachers transferring between schools. A July cannot have any significant benefit portionate impact and disruption to the vast	
Do you agree that the approach of having funding increases in September, with funding allocations aligned to the academic year, is sensible? (Paragraphs 25-28 in the full consultation document; 22-24 in the summary)		
	Neither agree nor disagree rongly sagree	
	vever, is there an implied requirement for ptember pay increases and fixed for a three-	

	as a financial yea		ounting on an academic year as extra costs involved? (Paragraphs in the summary)
	Strongly agree  Disagree	Agree  √ Strongly  disagree	Neither agree nor disagree
	is worthwhile account on a For example accruals throu addition to the how this might a simplistic bathat all grant be little cost. having a final set of school little accounts.	and further do not financial and an acait will not be practicularly the Council's acceptance of March. The current such as the current has been spent by the However, significant close and an acceptances would be the	f accounting on an academic yesee how it would be possible ademic year on a practical bask all to put creditors, debtors at the end of August there has been no assessment of at all. If the close down is early to a function for standards function of August then there would be confusion is likely to arise a cademic close for example which official figures, those at the engust? The potential for confusion
6 three	•	ny further comments o	on the proposals to give schools year?
	Comments: No comment.		

#### The new Dedicated Schools Grant

the in	Do you agree that allocations of Dedicated Schools Grant should be ted in response to changes in pupil numbers, rather than being based on itial pupil numbers used, without updates? (Paragraph 57 in the full ultation document; 34 in the summary)

Strongly agree	Agree	Neither agree nor disagree
√ Disagree	Strongly disagree	

#### Comments:

The use of forecast pupil numbers for determining the allocation of the Dedicated Schools Grant will introduce further uncertainty into the system. At the request of schools, - Herefordshire has moved to fixed funding for the financial year based on January PLASC pupil numbers without adjustment in year. This has been at the specific request of schools that welcome the greater certainty for planning that such fixed budgets provide. Retrospective year-end budget adjustments due to changes in pupil numbers would seem to be a retrograde step and will detract significantly from the stated aim of introducing greater certainty into school budgets through three year planning. We agreed with the proposal that pupil numbers should move to up to date pupil numbers based on January pupil accounts. However, we have real concern regarding retrospective budget adjustments should the actual pupil numbers differ significantly from those forecast. Schools, and in particular small rural schools, could be put in difficult situations regarding the claw back of forecasted budget when such funds have already been spent on teachers. For small rural primary schools with an average of 60 pupils, a pupil forecast error of up to six pupils, whilst not many in absolute terms could have a wholly disproportionate impact on the schools budget and certainly introduce greater uncertainty rather than stability.

pupil numbers or move to up-to-date actual pupil numbers? (Paragraphs 58-62 in the full consultation document; 35 in the summary) √ Lagged pupil numbers Actual pupil numbers Comments: See below. If allocations of Dedicated Schools Grant use up-to-date actual pupil numbers, should we continue to use lagged pupil numbers for authorities with falling rolls? (Paragraph 67 in the full consultation document; 36 in the *summary*)  $_{\surd}$  Use lagged pupil numbers for schools with falling rolls Use actual pupil numbers for schools with falling rolls Comments: Falling Rolls is indeed a significant problem and leads to schools building up significant revenue balances in order to cope with a perceived problem. It would seem sensible to give authorities with significant falling rolls some breathing and planning space by using lagged pupil numbers. However, if most LEAs' are in the position of falling rolls does this not imply that DSG would automatically be based on lagged pupil numbers for the vast majority of authorities and makes the answer to question 8 above somewhat irrelevant?

Should allocations of Dedicated Schools Grant continue to use lagged

the unit of resource fo	r the funding distribute	ated, will it be helpful to fix ed to local authorities for the three consultation document; 37 in the
Strongly agree	√ Agree	Neither agree nor disagree
Disagree	disagree	
Comments:		
absolutely the uni the DSG total. Ma	it of resource will not thematically some s	mbers fixed then fixing automatically balance back to mall degree of flexibility for the der to set a balanced budget.
three year period base	• •	indicators should be frozen for the le latest actuals? (Paragraphs 65- le summary)
Strongly agree	Agree	Neither agree nor disagree
Disagree	√ Strongly disagree	
the three-year a significant e require change that changes t significant exa	period. For example extension or changes es to the school budge the budget should be made is rates, which	ata indicators be changed within e, the building of a new school or to the school playing field may get. The essential connection is be in line with changes in cost. A most authorities fund at actual should not be frozen.

How do you think the floor increase should be funded: solely through a ceiling, or through a damping block as well? (Paragraph 77 in the full consultation document; 40 in the summary)		
Ceiling only	√ Ceiling plus damping block	
Comments:		
a combination of	ent is essential and should be funded through faceiling and damping block so that all bute to the cost of the floor.	
	ash floor, as well as one on a per pupil basis, built	
into the system to protect a the full consultation docum	authorities with rapidly falling rolls? (Paragraph 79 in ent; 41 in the summary)	
Per pupil floor only	Per pupil floor and cash floor	
Comments:		
It is essential that auti	horities with falling rolls are given sufficient I have no particular views on the cash floor. Fairness is essential across all LEA's.	

ensure that there is no adverse impact on the rest of the local government finance system when DSG is introduced in 2006-07? (Paragraphs 86-94 in the full consultation document; 43 in the summary)
Comments:
Stability for schools must not be to the detriment of the rest of local government funding.
15 Do you have any further comments on the proposals for the Dedicated Schools Grant?
Comments:
No comment.

Do you have views on what transitional arrangements are needed to

# Three year school budgets: the distribution of funding from local authorities to schools

16 Do you agree the Individual Schools Bud year funding period conscious Forum if circular consultation documents	dget and the central ould subsequently be imstances changed	e varied with the agre ? (Paragraph 101 in t	nning of a three ement of the
√ Strongly agree	Agree	Neither disagree	agree nor
Disagree	Strongly disagree		
individual scho over the thro statementing a notoriously di	ools budget and ce ee-year period. and placements to fficult to forecast uld be agreed with	iation of the split entrally retained iter For example bud independent speci and must be revi the Schools Forum	ms is available gets such as al schools are ewed. These
17 Would you prefiset at or above cost prolocal authority's formulation documents.	ressures, or a lower la to flow through m	ore rapidly? <i>(Paragra</i>	w changes in a
√ <b>At</b> or above co	ost pressures	Lower than cos	t pressures

#### Comments:

The operation of the Minimum Funding Guarantee at a level set above cost pressures constrains the ability to make the amendments in the LMS formula, which have been agreed in consultation with schools and the schools forum. A compromise that could be quite effective would be to set a national minimum funding guarantee at a minimum level of cost pressures and allow a further range of 1% or 2%, which, with the agreement of the Schools Forum, could either be imposed or set aside if there are local variations to the formula that schools wish to implement.

Do you agree that local authorities should be allowed to change their formulae once three year budgets have been set, under exceptional circumstances and with the agreement of their Schools Forum? (Paragraph 116 in the full consultation document; 63 in the summary)

√ Strongly agree	Agree	Neither agree nor disagree
Disagree	Strongly disagree	

#### Comments:

The consultation paper proposes a two-year delay from the preparation of formula changes in say 2006 to the implementation of these changes in the academic year 2008/9. It is virtually circumstances inevitable that will change reconsideration of some of these budget issues in the two-year period before implementation. We agree that budget and formula may need to be re-considered during this period. The difficulty will arise if exceptional circumstances are claimed every year so that instead of fixed three year budgets we move as now to annual budgets responsive to circumstances. Is there any intention to categorise the list of exceptional circumstances under which local authorities would be allowed to change their formula?

to predict their future budget with more changes in circumstances; or a system	•
More certain but less responsive to change	Less certain but more responsive to change
Comments:	
system which allows all releve budget determination. The future budgets with certainty three year budgeting cycle it many external costs and we should change in relation to co	rtant to have a responsive budgeting rant data to be included in the final alternative suggestion about fixing is fine in principle, however, over the will be impossible to fix the level of consider it preferable that budgets ost pressures. In this way no schools funded and the level spent on pupils
20 Do you agree that it would be searrangements for updating the budget predictable but more responsive arrang (Paragraphs 118-119 in the full consult	gements for the years further away?
√ Strongly agree Agree	Neither agree nor disagree
Disagree Strongly disagree	
	o have predictable budgets for the broad indications with less certainty rears.

should use	ch of the follow to update the n document; 6	e indicativ	e budget? (P	aragrapl		
ch	pupil number anges applied VPUs only		b) pupil √ number a non-pupil			approach decided
Com	nments:					
num mar	strongly preformation of the second state of the second se	ne provis st formu	o as set ou	it that t	here is the	option to
22 Do v	rous cares that	t funding (	for named CI	-N.1		
included in	you agree that school budge ation docume	et forecas	ts for future y	/ears? (F		
included in full consult	school budge	et forecasi nt; 74 in to	ts for future y he summary) ree	vears? (F		21 in the
included in full consult	school budge ation docume	et forecasi nt; 74 in to	ts for future y he summary)	vears? (F	Paragraph 12  Neither agre	21 in the
included in full consulta	school budge ation docume rongly ree	et forecasi nt; 74 in to	ts for future y he summary) ree ongly	vears? (F	Paragraph 12  Neither agre	21 in the

23	Which is the best approach to avoiding turbulence when Teachers' Pa	У
Grants	are included in mainstream funding? (Paragraphs 134-139 in the full	
consult	tation document; 76 in the summary)	

a) Allowing the funding to flow		b) Allowing an authority to	c) Allowing an authority the
through an authority's	ı	include a factor in	flexibility to take
formula and letting		their formula to	 an approach
the Minimum Funding		continue the	between
Guarantee moderate		current	options a) and
any turbulence		distribution	b)

#### Comments:

We prefer the option of agreeing some flexibility with Schools Forum so that we can move over a period of years from the current mechanism which is allocating the pay grant on the number of full time eligible teachers to a medium term position of allowing the funding to flow through pupil numbers in the LEA's formula. Requiring Schools Forum to agree the best approach allows local decision-making on what is a sensitive funding issue for schools.

Do you have any general comments on the approach local authorities might take to giving schools three year budgets?

#### Comments:

In general the approach that Herefordshire will take is that whatever funding smoothing and lagging arrangements are used by DfES to pass the budget to local authorities, Herefordshire will use similar mechanisms in order to pass the funding through to schools. For example, if end of year clawback of DSG used by DfES then we shall pass the clawback directly on to schools.

Additionally there is likely to arise a significant additional level of complexity regarding the management of under and overspends on the dedicated schools budget. This is likely to add more complexity and make explanations to schools less straightforward than the current end of year delegation of unspent contingencies.

## The new Single Standards Grant

(i aragi	d support and fo		Il number of grants to offer oport on a continuing basis? 83 in the summary)
	Strongly agree Disagree	√ Agree  Strongly disagree	Neither agree nor disagree
		alougi so	
C	Comments:		
r g n	emains a sma gradual expans	ll number of grants and sion of the number of nat simply eventually rest	pach on the proviso that it DfES does not permit the grants targeted over the tores the current plethora of
	mated grant? (A	of the existing targeted gra Annex E in the full consulta	ants be made part of the ation document; Annex B in
	Yes		√ No
	Yes		√ No
			√ No I be part of the amalgamated

Do you agree that we should opt for stability in the first two years of the amalgamated grant, by aggregating current Standards Fund grants without formula changes for that period? (Paragraphs 152-153 in the full consultation document; 86-87 in the summary)
Strongly disagree
Comments:  This would seem sensible.
Do you agree that we should move the existing School Standards Grant to a lump sum and per pupil basis during the transitional phase, with suitable damping arrangements to ensure stability? (Paragraphs 156-157 in the full consultation document; 88 in the summary)
Strongly agree   ✓ Agree   ☐ Neither agree nor disagree  ☐ Disagree  ☐ Strongly disagree
Comments:  Agreed this would seem a sensible approach.
Do you agree that the Standards Fund and the School Standards Grant should be brought together into a Single Standards Grant from 2008, using a formula that is pupil led and has a per school element to protect small schools, and a deprivation measure? (Paragraph 160a in the full consultation document; 89-90 in the summary)
Strongly disagree    Strongly agree    Neither agree nor disagree  Neither agree nor disagree

Comments:
Agreed but DfES must ensure that small rural schools are protected.
30 Do you agree that we should allow schools to agree, through their Schools Forum, to local authorities increasing the level of holdback for coordination and collaboration purposes by top-slicing the new Single Standards Grant? (Paragraph 162 in the full consultation document; 91 in the summary)
Strongly agree   ✓ Agree   ✓ In the property of the property
Comments:
Agreed that Schools Forum should be able to agree an increase in the level of holdback. However, as a general principle we would be against top slicing any grants allocated to schools.
31 Do you have any further comments on the proposals for the new Single Standards Grant?
Comments:
No further comment.

#### **Strategic Financial Management and Planning**

#### Comments:

The Financial Management Standard should become compulsory for secondary schools. Secondary schools are generally responsible for significant budgets which approximately account for half the Individual Schools Budget and have qualified bursars to manage the finance function. It is reasonable to expect that finance should be managed to a high standard. Primary schools are much more numerous and are significantly smaller in budget size and management capability. Much more of their budget is spent directly on staff and as such there is less to go seriously wrong. In any case it is much easier to correct a primary school deficit than a secondary school deficit. The experience of making the Financial Management Standard compulsory in high schools should be reviewed after a period of five to seven years and a separate decision taken on whether it is valuable to extend to primary schools and special schools.

How could the Financial Management Standard and Toolkit and Schools Financial Benchmarking website be improved for users? (Paragraphs 176-177 in the full consultation document; 100 in the summary)

#### Comments:

The financial benchmarking website could be improved by schools being able to benchmark against their Ofsted family neighbours. This would allow schools to compare themselves against comparator schools who may adopt very different practices. The difficulty at present is that for schools to get a true comparison on similar funding levels they compare within an LEA and usually schools within an LEA all adopt similar practices. If schools compare against a wide cross section of schools then varying funding levels distort the expenditure patterns. An easy to use "comparison against family neighbours" would be ideal.

What sort of procurement deals and arrangements would be most suitable for schools? (*Paragraphs 195-203 in the full consultation document; 102-103 in the summary*)

#### Comments:

Ideally schools require good value and efficiently organised procurement deals from responsive regionally based procurement organizations that offer schools value for money, choice and good customer service. However, care must be taken to ensure the overheads of such purchasing organizations do not exceed the cost of supply and services bought in an efficient open market. Care needs to be taken so that local circumstances regarding school meals, grounds maintenance, supply teachers and many other locally purchased decisions are retained and that centrally purchasing arrangements do not adopt a one size fits all mentality.

In what other ways can schools become more productive and efficient in the use of their resources?

#### Comments:

The efficient production of schools curriculum materials and especially on line planning tools would be desirable. Partnership working between schools and LEAs generally lead to the most efficient use of resources that are designed to meet individual schools needs.

acknowledge individual responses unless you place an 'X' in the box below.
Please acknowledge this reply
Here at the Department for Education and Skills we carry out our research on many different topics and consultations. As your views are valuable to us, would it be alright if we were to contact you again from time to time either for research or to send through consultation documents?
√ Yes

Thank you for taking the time to let us have your views. We do not intend to

#### How to respond and further information

The consultation response form is available at <a href="https://www.dfes.gov.uk/consultations/">www.dfes.gov.uk/consultations/</a>. You can complete this on-line, or download it and post it to us. Copies of the form are also enclosed with printed copies of this consultation document and the separate summary document.

If you are responding on-line, select the "Respond on-line" option at the beginning of the consultation webpage: <a href="https://www.dfes.gov.uk/consultations/">www.dfes.gov.uk/consultations/</a>.

If you prefer you can send completed response form to Department for Education and Skills, Consultation Unit, Area 2A, Castle View House, East Lane, Runcorn, Cheshire, WA7 2GJ

Or fax it to 01928 794248

Or send it by e-mail to: SchoolFunding.Consultation@dfes.gsi.gov.uk

## If you have any questions about the proposals or would like to know more

If you would like to ask us about any aspect of the proposed funding arrangements, please e-mail the School Funding Team at <a href="mailto:Schoolfunding.Questions@dfes.gsi.gov.uk">Schoolfunding.Questions@dfes.gsi.gov.uk</a> or call us on 020 7925 6706. You can also visit the school funding area on TeacherNet where we will keep a list of Frequently Asked Questions up to date and post any additional information that becomes available during the consultation period. The address is <a href="https://www.teachernet.gov.uk/management/schoolfunding/">www.teachernet.gov.uk/management/schoolfunding/</a>.

### **Additional Copies**

Copies of the document can be requested from: DfES Publications, PO Box 5050, Sherwood Park, Annesley, Nottingham, NG15 0DG

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